

## **From collections to connections: building a revised platform for library and information science**

### **Introduction**

The relevancy of librarianship and libraries is being questioned. Taking Norway as an example, several contributions from influential participants in the public debate in 2012 serve to underline and illustrate this tendency of questioning the future of libraries and librarianship. A well-known professor in computer science wrote, for example, an article in Norway's largest and most influential newspaper where he claimed that the resources universities and colleges spend on university libraries is wasted. Today's researchers have access to the information and journal articles they need directly from their desk, he maintained. (Olsen, 2012). No long after, another debater coming from a very influential right wing think tank, Civita, relegated public libraries to the garbage heap of history. –Let libraries rest in peace he concluded in an article, also published in Aftenposten (Mesingseth, 2012).

The response from librarians was largely that the critics are uninformed. They do not know what a modern library is. Today's libraries and librarians have adapted to the challenges of the digital world.

But, alas, the criticism and doomsday predictions do not only come from ignorant outsiders. One example is the influential and merited British LIS researcher professor Dave Nicholas. In an article, also published last year, he holds viewpoints not very different from those of Olsen and Meisingseth. (Nicholas, 2012).

The doomsday predictions regarding libraries and librarianship as a professional undertaking and libraries as institutions have consequences also for library and information science. In this authors view, LIS is a professional science like the health sciences and law. Just as for example the *academic* field of odontology relates to the *professional* field of dentistry, so does the academic field of LIS relate to the professional field of information practitioners, among which librarians and librarianship represent a crucial professional group

In this paper I will do the following:

1. I will sum up the criticism against the relevance of librarianship in the digital age which makes a reflection on the need for revising the professional platform of the field necessary.
2. Then I will discuss and propose a generic definition of librarianship and use that to reflect upon the criticism of the relevancy of librarianship as a profession.
3. The relevancy of librarianship as an institutionalized profession and the relevancy of libraries as institutionalized organizations are two different issues. Librarianship might be relevant or irrelevant independent of the relevancy of libraries, just as journalism might be a relevant or irrelevant profession independent of the relevancy of traditional newspapers. Discussing the relevancy of libraries and the relationship between profession and institution is a third topic.

First, however, I will go a bit more deeply into my perception of LIS as a professional science.

## **LIS: a professional science**

Professions are occupations building upon a scientific and research based knowledge base and where practitioners, in order to be accredited and certified, have to study that scientific knowledge base in professional departments at universities. Classical examples are doctors of medicine, trained at and building upon research based knowledge generated at departments or faculties of medicine, lawyers, trained at building upon research based knowledge generated at faculties of law. Between the academic undertaking and professional field of practice there are strong interdependencies. Leading professionals often move between academia and the field of practice, one prominent example being the newly resigned pope. The more highly developed a profession is, the closer the interdependencies between academia and practice tend to be. A university professor in a subfield of medicine is more often than not head physician in that same subfield at the university hospital where much of the training of new professionals and much of the research takes place. Without the links and mutual interdependencies between academia and practice in professional fields, the scientific fields in question would probably disintegrate. Without faculties established with the aim of educating integrated medical practitioners, the academic field of medicine would probably disintegrate into its elements, such as biology, anatomy, physiology, psychology, epidemiology, pharmacy etc.

There are also interdependencies between professional scientific fields and the kind of institutions where the professional practice unfolds itself in its purest form. Only a small margin of those with a professional education in law is working in courts of law as judges or barristers. Most of them are working in public administration, municipalities, public and private enterprises etc. as legal councilors focusing upon small fragments of the field, for example social law, tax law, employments law, copyright law to mention a few. But courts of law, as the kind of institution where jurisprudence unfolds itself in its purest form, are probably vital in constituting and integrating the field. Without such an integrating institution, it is not improbable that the field would disintegrate into its sub disciplines such as those listed above.

What does this mean for LIS/IS? I think one important point is that the study of the role and use of information is not anything peculiar to LIS/IS. Many, if not most, disciplines, at least social science disciplines, are concerned with the issue: Economists study the use and role of information when making investment decisions; political scientists and students of management and organization study the role of information in voting behavior and political and administrative decision making processes, a classic being Simon's book *Administrative Behavior* (Simon, 1957). In the field of law, one is very much preoccupied with what we could call the cognitive authority of different sources of information, where for example information stemming from the Supreme Court has a higher cognitive authority than information stemming from, and where different kinds of documents created during a law making process in Parliament might differ in cognitive authority. If one says, as I understand for example a researcher like Case (2012) is doing, that LIS/IS is dealing with information and information use of all kinds, also those kinds of information uses that are integretaded into other scientific fields, the field will probably evaporate and we will be left with economy, political science, law etc. That which constitutes LIS as a distinct science and demarcates it

from other scientific fields also preoccupied with information, is its links with a professional field – information professional – with the mission of organizing collections of knowledge in order to optimize access, mediating from these collections etc.

It is, however, crucial to underline that what I am preoccupied with, are the links between LIS/IS and librarianship as an *institutionalized profession*, not libraries as an *institutionalized organizational form*.

### **Questioning the relevancy and future of librarianship**

Among those who question the relevancy and future of librarianship, Dave Nicholas (2012) might serve as a particularly articulated, eloquent, informed and reflected representative. His key concept is disintermediation. "It's disintermediation (and not the economy), stupid", he says with a twist on the probably most famous quotations from former president Clinton. Digitization has taken away the information middlemen – librarians – maintains. We have all become librarians with direct access to information resources which only a privileged few had access to earlier. The information user has been set free. Most people feel confident and competent in relation to this new freedom. Worries related to lack of information literacy are concerns restricted to librarians. The growth of smartphones accelerates the process and introduces new and profound changes in the way people seek and use information. Nicholas formulates it eloquently in this way: Google might have struck the first blow to the profession, but apple might very well have struck the fatal blow.

If Nicholas is correct regarding librarians, also other related information professionals, e.g. record managers, archivists, information brokers, will probably suffer from the same fate. And if I am correct in my statement that links to the professional field of information professionals is that which demarcates LIS/IS from other scientific fields preoccupied with information, then the consequences of disintermediation must affect LIS/IS as well.

### **What is librarianship?**

When discussing ways and means for LIS/IS as a scientific undertaking and librarianship as a professional undertaking for meeting the challenges summarized above, we must first answer the following question: What is librarianship? What is its core?

We find information professionals in general and librarians in particular in all spheres and walks of life. Take the following examples: One librarian is working in a public library where his/her main responsibilities are reading promotion among preschool children and literacy work among non-Western female immigrants. Another is working in a documents centre in a private or public enterprise. A third one is working at a university, serving PhD students and advanced researchers in nuclear chemistry. What do these have in common? Can we defend subsuming them under the same professional umbrella? Does it give meaning to educate them in the same professional school? Are they not as different as a pilot on a jet plane, a bus driver and the captain on a ship?

My proposal for a generic definition of librarianship goes as follows:

Librarians are professionals who, on the basis of organized collections of documents, initiate and stimulate social processes related to knowledge sharing, knowledge creation, learning and cultural experiences.

The social processes represent the mission, whereas the collections represent the tool. All three librarians described above stimulate knowledge sharing, knowledge creation and learning, using organized collections, usually called libraries, as their tool. In the predigital age, the collections demanded most of the attention and energy of the librarians. When planning a library building, for example, the needs of the collection were probably among the most decisive planning premises. The task of taking care of the collections was so demanding that it frequently was mistaken for the core and mission of the profession. Now the profession is free to focus upon its mission. According to Nicholas, digitization has set the information user free. One can also say that it has set librarianship free – free to focus upon its mission. This implies a change of focus from collections to connections<sup>1</sup>.

But freedom might be frightening. Old truths and practices have to be rethought, changed, adapted and maybe even discarded. That is the case for the field of practice and it is the case for those active in research and education within LIS/IS.

Librarians vary with respect to proximity to/distance from the collections. Some, for example many of those working in national libraries, work in close proximity with the collection – have. They are literally embedded in collections. Others are embedded in their user communities. Both poles – the collections and the social processes which is the *raison d'être* of librarianship – have to be present in all kinds of librarianship and, thus, educational programs in the field. Those working close to the collections must have the mission in mind, and those embedded in their communities, using organized collections as a tool, must master them. But the focus must shift from collections to connections. (Or maybe one could say: *shift back to* connections. Ranganathan in his five laws for library is clearly focusing upon connecting, for example in the second law stating every reader his/her book and the third law stating every book its reader. The task, then, is to connect between book and reader).

### **Does digitization take away information middlemen and thus the need for librarians or their equivalents?**

Are those who, in line with Nicholas, question the relevancy of an information mediating profession such as librarianship in the digital age right? I think there are some flaws in their reasoning:

First, when Nicholas state that we all have become librarians now, that is a kind of a metaphor. The validity of knowledge and information is changing rapidly. Therefore we have to search for new information continuously. Internet gives us new possibilities to do that. We behave in our daily lives, searching for new information on the web, as if we were librarians. That is the

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<sup>1</sup> Finland has one of the world's best public library systems. It is interesting to note that the paragraph in the Finnish law on public libraries stating the purpose of libraries does not mention collections, documents or books with a single word. It focuses upon processes such as life long learning, developing citizenship and civic skills, cultural experiences etc, i.e. the mission and not the tools.

development which the metaphor catches. But I believe a metaphor describing the world as a library, or rather a potential library, catches the developments we are living through better than seeing us all as librarians. We are living our lives in world of potential information, where constantly have to sort relevant from irrelevant, true information and knowledge from false. That might occupy most of our attention. The situation can be paralleled to one which has developed in areas where till a few decades ago had only one service provider, for example electricity and telephone services. Throughout most of the 20<sup>th</sup> century, one state owned company provided us with electricity, another one with telephone services etc. Now there area host of providers of such services. In order to be rational consumers, we have to continuously survey the market: who can this week offer me the best prices on electricity and mobile telephone services, the cheapest insurance, the best interest on my bank services? I can spend my whole day collecting information from providers of such services. But doing that would severely reduce my quality of life. That has created a new niche for information services. I am, for example, member of an organization that among its services offer to survey the electricity market on my behalf, so that I continuously have access to the best and cheapest provider. The web based information society has created a need for a new kind of information middlemen.

When the world becomes a library or a potential library, the need for a profession that can curate and create some order in the informational wilderness surrounding us so that the potential library becomes an accessible library one can connect to, will probably grow. That profession need not be librarians. When new occupational niches open up, competition between different professions to acquire jurisdiction over the new area is a usual outcome. One might expect that librarians will be challenged by other professionals. If librarianship – included library and information science research and educational institutions – do not see the need for a shift in focus – it will definitely not be librarianship. But needs tend to be filled, adequately or inadequately, by someone. That will happen also with the need for professionals who can help make the world as a library accessible and connectable, but the adequacy will suffer if librarianship is not there.

Two important points in Dave Nicholas article is that people seem to manage perfectly well on their own when searching information and that deficiencies in information literacy is a problem only recognized by librarians.

I believe it is correct that most information needs can be solved without involving a librarian or other information specialist. That is also the case in traditional library use. Most people go to the library – or the web – with relatively trivial information needs. They know exactly what they are looking for. If I want to find the best flight between Oslo and Copenhagen that will bring me to Copenhagen in due time before the opening of COLIS 8 on the 19. of August 2013, that is an example of a trivial information need. I know what I am looking for and the focus of my search is clear from the start. I can manage it myself without any problems. Most library visits and most visits on the web are related to such trivial information needs. We know what we look for – which book, which author, which article, which piece of information. But a student embarking upon the process of writing a master dissertation on the effects of digitization on the role of librarians is facing an information task that is far from trivial. He or she will probably need help from teachers, fellow students – and from librarians.

And the students in question will face different problems throughout the process of concluding the dissertation and will need different kinds of help. (Kuhlthau, ).

And although the average internet user feels that they can manage quite well and that information literacy is not a problem, we know from research that there might be discrepancies between self-perceptions and reality. With the exception of the sucking reflex, very few skills and competencies are given us by birth – the Gutenberg revolution did not automatically create literacy and reading skills – the digital revolution does not automatically provide us with information competencies. Gross and Latham (2009) found that only a minority of a sample of 4000 students had the level of information literacy deemed to be necessary to be successful students. They also found that those with a low level of literacy often had an inflated self-image of their own competencies.

What consequences do this development from collections to connection have for needed competencies in librarianship and, thus, for needed research and needed changes in curricula in LIS/IS-schools?

But even though librarianship will be needed in the future world as a library, one might question the need for libraries.

I believe there are two major arguments to believe that institutions with many of the same characteristics as libraries will be there and prosper also in the future. One argument is rooted in an understanding of human nature; the other one is rooted in politics and political needs.

The processes that make up the mission of librarianship are fundamentally social in nature. We learn together with other people, we share knowledge and experiences with other people etc. The mission of librarianship is to contribute in facilitating such processes. One condition for fulfilling that mission is the existence of social arenas where they can unfold themselves. Such arenas will have much in common with what we know as libraries, but they will also differ in important respects. Cinemas can be utilized as an example. When television came, many predicted the death of cinemas. That did not happen. People still frequented cinemas to experience movies in company with others. One limitation with television was that the users were victims of the program planners in the broadcasting companies. They selected the movies to be shown and the timing of transmitting it. The development of the video technology, not to mention today's possibilities of streaming movies and of seeing movies shown by broadcasting companies when it suits you, not the program planners, have increased the freedom of the consumers immensely. And we utilize the new freedom. But that does not mean that we have stopped visiting movie theatres. Experiencing a movie in the darkness of a movie theatre together with other people, apparently adds sufficiently to the experience to make people still be willing to use time and money on it. According to official statistics, visits to cinemas in Norway grew with 4 per cent in 2012.

The reason, of course, is the fundamentally social nature of humans, which has the effect that human behavior is not always congruent with that which from an economic and technological viewpoint is rational. One of the expanding businesses over the last decades has been the fitness industry. People are paying expensive membership fees to sit on a stationary bicycle to spin parallel, but not directly communicating, with unknown others, and to do their sit ups and

push ups, also in silent company with unknown others. The behavior is completely irrational. What they pay for to do in the fitness studio could be done for free at home or out in the nature.

What we are witnessing is that although technological developments increase our ability to perform certain activities individually and on our own, these possibilities are not automatically realized. The social character of human nature sets itself through. We can stream this year's Oscar winner *Amour* and enjoy it on our home cinema; we prefer to do it with unknown others in a movie theatre. Learning technologies make us independent of being at a university campus and listen to a lecture in a class room. We can study independently and in our own pace, following lectures via our computer. Even though it seems as if most students prefer to be in a class room and in the physical library's reading room together with fellow students.

But established institutions have to adapt and change if they are to stay relevant. The cinemas of today look very different from the large movie theatres which dominated when I was a boy and a young man in the 60s and 70s. That which used to be a large theatre with hundreds of seats, have been transformed into several small and intimate cinemas where experiencing a movie can be combined with enjoying a glass of wine or a coffee latte. Had the cinemas stuck to the model of the 60s and the 70s, they would probably have disappeared from the scene.

Perhaps libraries now are in a situation somewhat similar to the one in which the movie theatres were in the 80s when the challenge from the home video started to be felt. An influential columnist on culture and technology in the largest Norwegian newspaper *Aftenposten* wrote an article in 2009 with the title *The library's nemesis*. (Bjørkeng, 2009). His main point was that the library no longer will be a place we go to in order to acquire books and other kinds of reading material. Libraries as physical media collections will not be important. But, he concluded, that does not mean that libraries and librarians will lose importance. On the contrary, they will be more important than before, he maintained, but their role will change. Instead of being places we visit because of their collections in order to take with us material home, they must develop into arenas for knowledge sharing and the sharing of literary and cultural experiences, i.e. focusing upon connections instead of collections.

The other argument for the continuous necessity of libraries is of a political nature. Should it be so that the technological potential of consuming culture, knowledge and information in an individual and socially fragmented way sets itself through, one might have to counteract such tendencies. Community presupposes communities, i.e. arenas where we are together with fellow citizens and with the potential of promoting citizenship. There are research indicating that virtual meeting places cannot fully supplant physical libraries as arenas where one can meet the complexity and pluralism of today's society. (Toth & Audunson, 2012).

### **Towards a tentative conclusion**

The perspective of this article of the need for changing focus from collections to connections has two dimensions: One dimension relates to the image of the world as a library or a potential library. When moving beyond trivial information needs which probably dominate quantitatively and which can be solved without intermediaries such as librarians, the world as

a library creates new challenges related to connecting users with relevant and understandable information. Digital curation and information architecture will be important tools and vital competencies to make our digital environment connectable. Librarianship as a professional undertaking (or other professions supplanting it, if librarianship is unable to adapt) is still needed. It is a question of realizing Ranganathan's second and third law of connecting the right reader (or information user) with the right book (or right piece of information). This, again, presupposes a profound understanding of how people in different contexts use, seek and communicate to acquire information and knowledge. Generating research based knowledge related to these issues and, based on that research, revise curricula in LIS/IS-departments is a major task for LIS/IS as a scholarly field.

But imaging the world as a library does not mean that the future will not need library like space, also physical spaces. The mission of librarianship – stimulating processes related to learning, knowledge sharing, knowledge creation and cultural experiences – is fundamentally social and man is a fundamentally social creature. The creation and maintenance of spaces where these processes can unfold themselves is an integral part of librarianship and contributing in providing the professional field with the needed, research based knowledge is an integral part of LIS/IS.

Paradoxically enough, digitization, when liberating librarianship from its focus on collections, highlights librarianship and LIS/IS not as technological oriented undertakings with a focus upon for example the technical efficiency of retrieval systems, but as social science based undertakings.

Maybe that is putting librarianship back on its feet?

## **Literature**

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